



## Every great entrepreneur has a nesting doll set of pitches.

#### **Close the deal!**

#### - 1 - Hour Meeting

#### **3-Minute Pitch**

### 60-Second Pitch

#### **1-Sentence**



#### **One-sentence description.**



#### Ranjana Soni 12:01 PM

👍 1 😅

Business regulations are complex, deadline-driven, and penalty-prone, our multi-country AI-platform automates incorporation, tax filings, regulatory compliance, and MIS reporting.



#### Pooja Singh 4:41 PM

By 5th grade, half of students are a year behind in math and private tutors are expensive, so MathBuddy delivers Al-powered 1-to-1 tutoring for the price of a pizza a month-putting success within everyone's reach.



#### Hallie 9:28 PM

For people who want to feel more in control of their money, Koody makes it easy to track your income and expenses, manage budgets, and plan for the future.



#### lago Maciel 5:38 PM

#one-sentence

Option 1: Autopilot builds insurance for AI-driven mistakes.

Option 2: Autopilot builds insurance for AI-driven mistakes, like an airbag to protect your company. (edited)



Sector 2 replies Last reply 5 days ago



#### Ashoak Nagarajan 8:25 PM

QKonnekt, your networking assistant, ensures you won't miss the quality connections that matters in a conference / event / around you.



#### Anthony Anyanwu 7:39 AM

I am building an AI app that plans, books, and updates your whole vacation for you- all in one place.





Alesya 8:58 AM oined #one-sentence.



Alesva 9:00 AM

If you're tired of waxing, shaving, and laser, we bring you the only FDA-approved solution for permanent hair removal



Hailey Kang 10:48 PM

CheatChickClub makes it easy to enjoy crave-worthy comfort meals that are clean, high-protein, and b busy, health-conscious lives.





New







Michael Cummings 3:08 PM 

For active lifestyle professionals seeking optimal cognitive and physical performance, Apex Performat delivers a complete, science-backed nutritional supplements+AI advisor solution.





Cat Divers 11:24 AM

For people facing life challenges, our app connects you to on-demand AI coaches, human experts, pe groups, and other trusted resources.

@Michael Wei (starting first with dating issues) (edited)





Elizabeth Z. Goodwin 9:10 PM

1:1 virtual coaching on the alumni interviewing stage of the college application process.





Peter S 11:35 AM

My company, Omnificent Industries, is working to democratize and proliferate the use of drones at eve industry.





Ray Banks 2:54 PM

Literate helps intermediate language learners break through to fluency with AI-leveled reading, listenir video content.





#### Ritesh Anand 3:34 PM

I2B (Idea 2 Business) Lab is your AI cofounder - turning raw ideas into real businesses with no code a chaos - Powered by AI backed by humans. (edited)





Jonathan Lam 5:58 PM

Ease lets healthcare professionals instantly communicate with any patient in their native language-no wait, faster care, better comprehension.



#### Chelsea 10:32 PM

For brick and mortar store owners who want to figure out why the sales drop down recently, CurateN designed for providing analytical answers and upgraded selection of wholesale vendors.

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**Step 1: Listen to the waves. Step 3: Draw the landscape.** Step 4: Build an engine of growth. **Step 5: Create an economic model. Step 6: Develop a capital strategy. Step 7: Frame a funnel. Step 8: Be a master storyteller.** 

- **Step 2: Create something people want.**

# Tonight's agenda.

- The 60-second pitches.
- **3-minute pitch deck next week.**
- Closing thoughts on pitch decks.

## Some high-level thoughts on marketing your startup.

# Vote to choose our 5 semifinalists who will present their



# Top reasons startups fail:

## 1. Not enough customers.

- 2. Inability to get customers at a cost less than what we can make from them (CAC > LTV).
- So the sooner we can build and optimize our customer acquisition funnel, the better.

# A bunch of leads come into the top of the funnel.

# The Funne

For any venture, the customer acquisition process can be visualized as a funnel.

And some of them become paying customers.

# Knock on 100 doors.

#### 10 of them invite you in. -

#### 3 of them ask for a demo.



## **Door-to-Door Salesman**





# **100 inquiries from website.**

#### Write proposals on 35 of them. -

#### 15 of them want to have a meeting.-





## **Consulting Firm**



# **1,000 App Store Searches**

#### 150 download the free version.

#### 15 activate the app and register.



3 of them upgrade and pay for the premium version.

### It's all about incremental optimization.

2% click on our ad and get taken to our landing page.

> **20%** stay on the landing page for more than 5 seconds.

> > **6%** are interested enough that they enter their email address on thelanding page.

We send them a follow-up email and 3% make a purchase.



## \$1,000 spent on social media ads Ads are displayed 800,000 times.

6 new customers (CAC=\$167).

#### Improve targeting on the ads. 3% X click on our ad and get taken to our landing page.

New headline.

21% stay on the landing page for - more than 5 seconds.

Move up on page.

7% *k* are interested enough that they enter their email address on thelanding page.

Change subject line.

We send them a follow-up email and <u>%</u> make a purchase.

4%

## \$1,000 spent on social media ads Ads are displayed 800,000 times.

6 new customers (CAC=\$167). 14 new customers (CAC=\$71).

#### Improve targeting on the ads. 6% 💥 click on our ad and get taken to our landing page.

New headline.

21% stay on the landing page for -more than 5 seconds.

Move up on page.

7% *k* are interested enough that they enter their email address on thelanding page.

Change subject line.

**4%** 

We send them a follow-up email and <u>Make a purchase</u>.



## At AAA apont an againt an again a sa a Ads are displayed 800,000 times.

#### \$500 on social media, \$500 on search.

6 new customers (CAC=\$167). 11 nouve ou otomara (CAC\_¢71)

**28 new customers. CAC=\$36!** 





# Because math.

In this example we broug We optimized the funn Small experimen



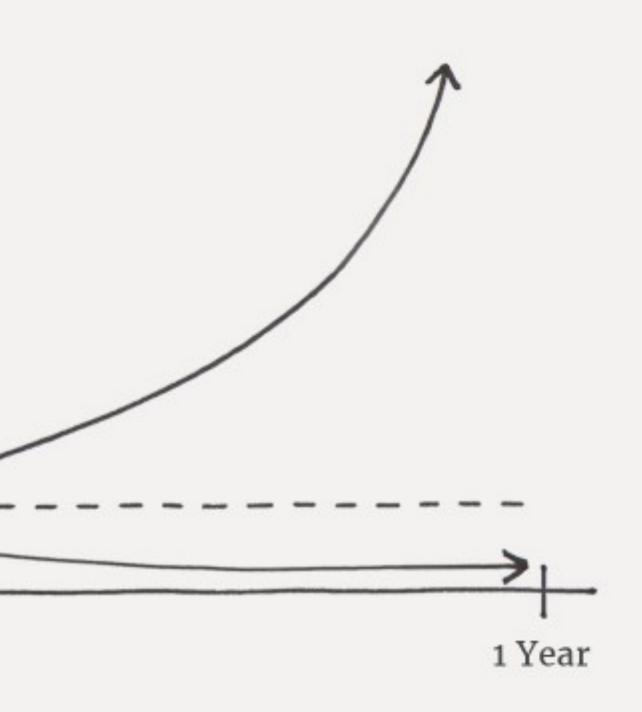
## In this example we brought the CAC from \$167 to \$36!

- We optimized the funnel and learned some things.
  - Small experiments lead to big things.

# **The Power of Tiny Gains**

Improvement or Decline

1% better every day  $1.01^{365} = 31.18$ 1% worse every day  $0.99^{365} = 0.03$ 



# Stages of a venture.

#### **BUS-219**



Product-Market Fit

Founding

#### Exploration

Rapid iteration and validating, with a goal of getting to Product-Market Fit.

#### Extrapolation

Extrapolating on what's been learned, now it's about getting the flywheel of growth spinning at an ever-increasing velocity.

Escape Velocity

#### Exploitation

Harness efficiencies of scale to drive market share and profits.

## **Pre-PMF, prioritize learning.** Post-PMF, your marketing dollars will get much more efficient at customer acquisition.

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# In a previous edition of BUS-217 our fictional class venture was on-demand fresh-baked cookies delivered to your door.

We assumed men in their 20's would be our ICP.

To find out what flavor cookies people liked most we spent \$50 on a little A/B test on Facebook.

We didn't learn much about flavor choice, but we were surprised that woman over 50 clicked on our ads more than than any other demographic.





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We didn't learn much about flavor choice, but we were surprised that woman over 50 clicked on our ads more than than any other demographic. A very small hack (\$50 on two different FB Ads) gave us key insight into which demographic to target.



**Pre-PMF, prioritize learning.** Post-PMF, your marketing dollars will get much more efficient at customer acquisition.

Ideal Customer Profile (ICP) and Triggers. Who are your ideal customers? What makes them suddenly look for a solution like yours?

Name of

#### **The Launch Path Canvas**

Prepare

Problem       ?         One clear sentence that articulates the problem your startup solves.       One sentence in the US spend sold billion/year on fast food, and most of it is really unhealthy.         The paradox is that consumers to day want to eat healthy, but also have a busy life that often drives them to resort to the convenience of fast food.	Solution       Image: Construction of the sector of the sect	Why it matters Why is this a problem wor solving? The National Institutes for say that today a fast for may kill more people pre- every year than cigarett
<ul> <li>Path to PMF</li> <li>What is our path to Product-Market Fit? Customer Development, MVP's, etc.</li> <li>1. Farmers' markets where we can get input on our menu items.</li> <li>2. One truck in the Palo Alto area for a pilot project.</li> <li>3. Scale slowly to additional markets, based on our learnings.</li> </ul>	<ul> <li>Top 3 Benefits</li> <li>What are the top 3 benefits that your product or services provides to customers?</li> <li>1. Convenience. Use our mobile app to place a custom order and it's delivered directly to you.</li> <li>2. Healthy food, designed by a nutritionist.</li> <li>3. Tacos. Everybody loves tacos.</li> </ul>	Distribution What are our distibution channels? Direct to consu- resellers, or? We intend to sell direct- sumer, via our mobile ap website, with delivery via vans. In the future, we may be distribution partnerships
Economics What are the Unit Economics for this vertice CAC <ltv and="" are="" like,="" look="" out<br="" to="" what="">spreadsheet). One unit is one average order: \$ is \$8.50. Early tests indicate CAC of \$11, three orders per customer (\$25 time. Our initial capital needs are \$22 See full spreadsheet at this link.</ltv>	t capital needs? (Link to full 15, on which our gross profit and we expect an LTV of 5.50), which will grow with	TeamWhat are the characterist the right team to make the venture a success?The right team aligns with our demographic - people who way healthy and also enjoy the conduct taco meal.The economics of our venture that we'll need drivers and conduct tactive part-time job for an attractive part-time job for and a great evening second job anybody.

of Startup Venture:	Fitaco,	Inc

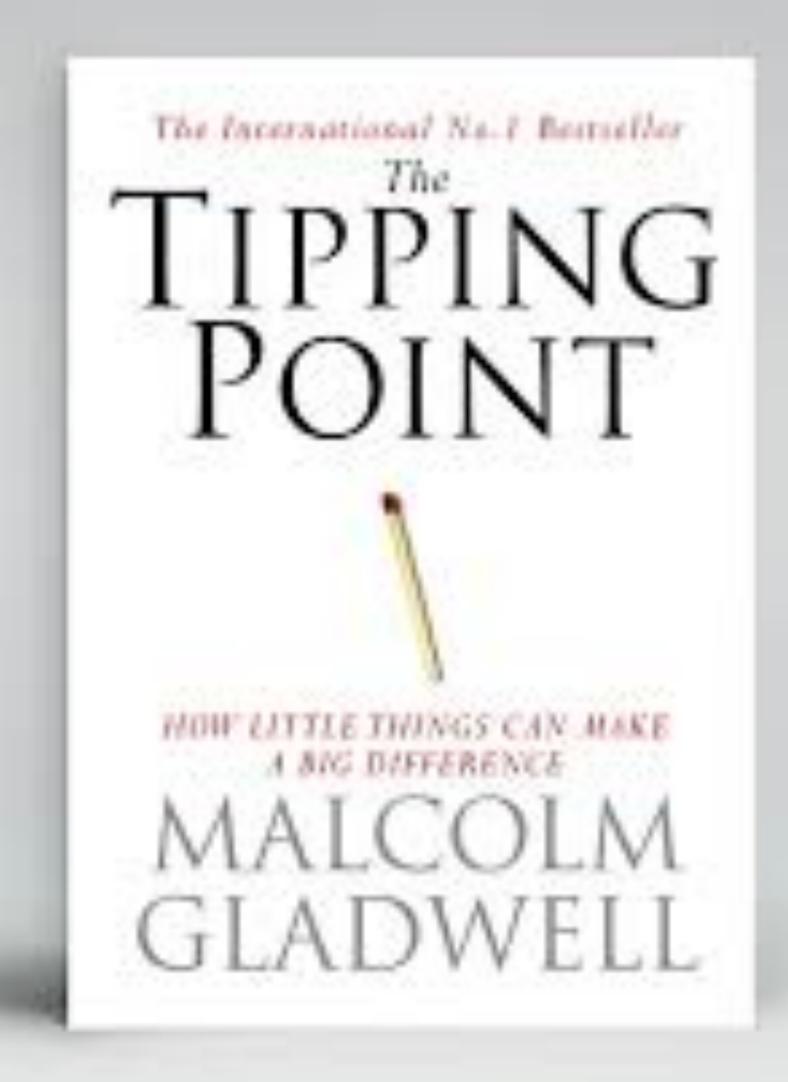
Date:

ed by: Bret Waters		Iteration:		
ers Contractions of the second	<text><text><text><text><text></text></text></text></text></text>	Customer       It's all about understading customers. Write a one-sentence description of key customer personas and the problem we solve for each. Circle the one that is most influential.         Adventurous Alex: A thrill-seeking foodie always on the hunt for unique and spicy taco creations to satisfy their daring palate.         Health-Conscious Haley: A fitness enthusiast looking for wholesome and fresh ingredient options that align with their nutritious lifestyle at the taqueria.         Busy Ben: An on-the-go professional seeking quick, flavorful, and portable taco choices to enjoy during a busy workday.         Vegetarian Victoria: A plant-based eate in search of flavorful and creative vegetarian and vegan taco selections that cater to their dietary preferences.         Traditional Tony: A lover of classie flavors, Tony enjoys indulging in authentie and time-honored taco recipes that reminoned taco recipes that reminopersonal taco taco recipes that reminoned t		
bution consumer, via direct-to-con- bile app and ery via our own may be open to erships.	Positioning       Image: Competitors and alternatives, how is your venture positioned?         Our positioning can basically be summed-up in two words: healthy, and delicious.         There are many food delivery apps that can deliver something that is delicious but not very healthy. Or you could eat a kale salad.         We serve delicious tacos designed by a nutritionist. That's our unique positioning.			
econd job for	<ul> <li>Defensibility</li> <li>What is your secret sauce that is difficult for competitors to copy</li> <li>The fact that we own the customer and customer data is a big part of our defensibility.</li> <li>A restaurant selling through a 3rd-party like Doordash owns neither the customer nor the data.</li> </ul>	him of his cultural beritage <b>Family-Oriented Felix:</b> A parent looking for a family-friendly meal delivery with a variety of options to cater to the taste preferences of both kids and adults. <b>Budget-Conscious Bella</b> : A student or frugal diner in pursuit of affordable yet flavorful taco choices that won't break the bank at the taqueria.		

Ideal Customer Profile (ICP) and Triggers. Who are your ideal customers? What makes them suddenly look for a solution like yours?

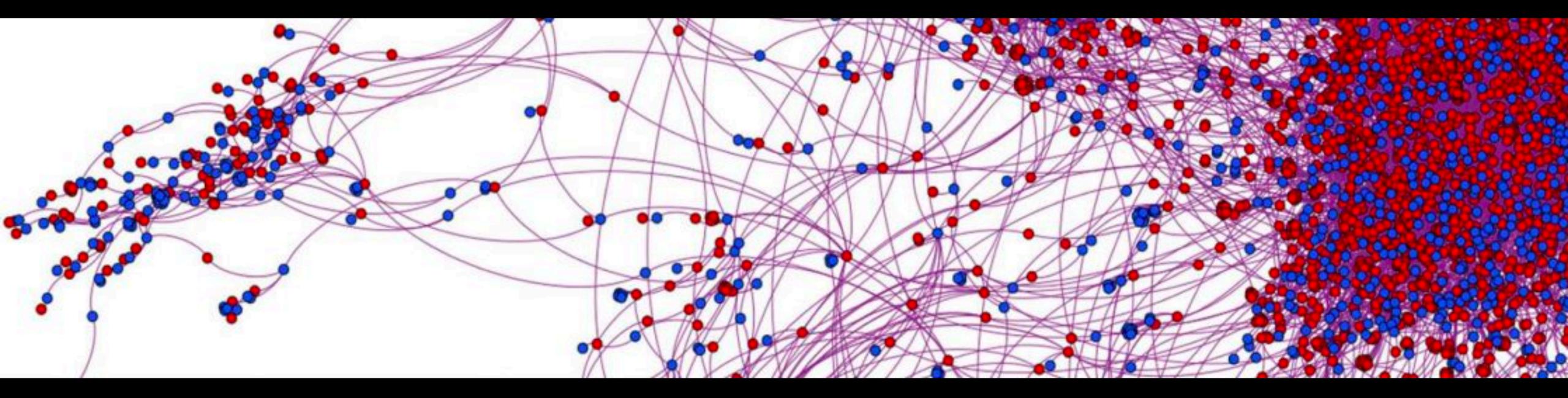
## The Law of the Few. Not all customers are equal.







# **Epidemiology: The study of how epidemics spread.**



# Not all customers are created equal.

You will eventually find that 20% of your customers are creating 80% of your success.

A few of the right ones can start an epidemic.

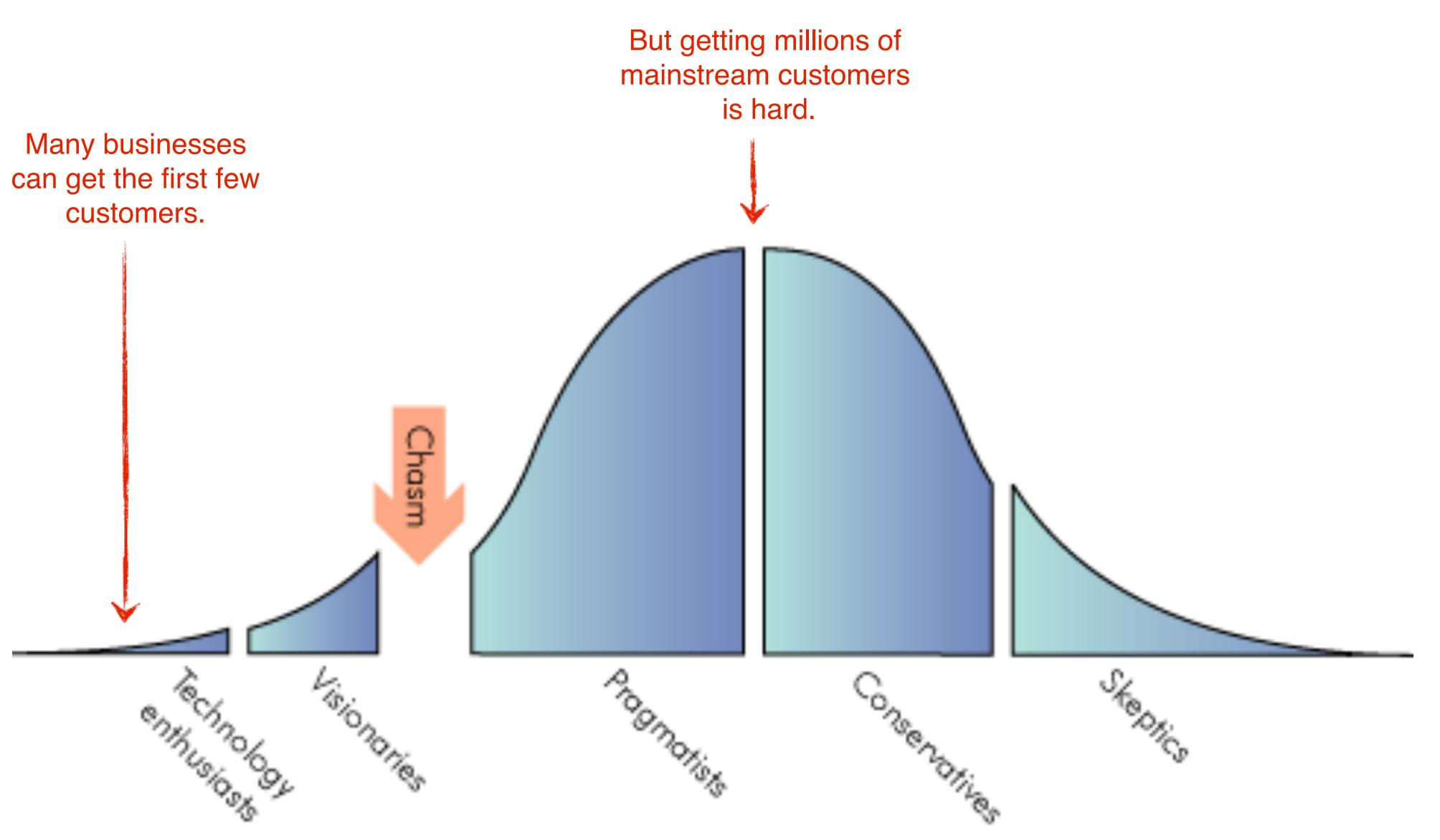
#### **GEOFFREY A. MOORE**

Author of Inside the Tornado and Living on the Fault Line

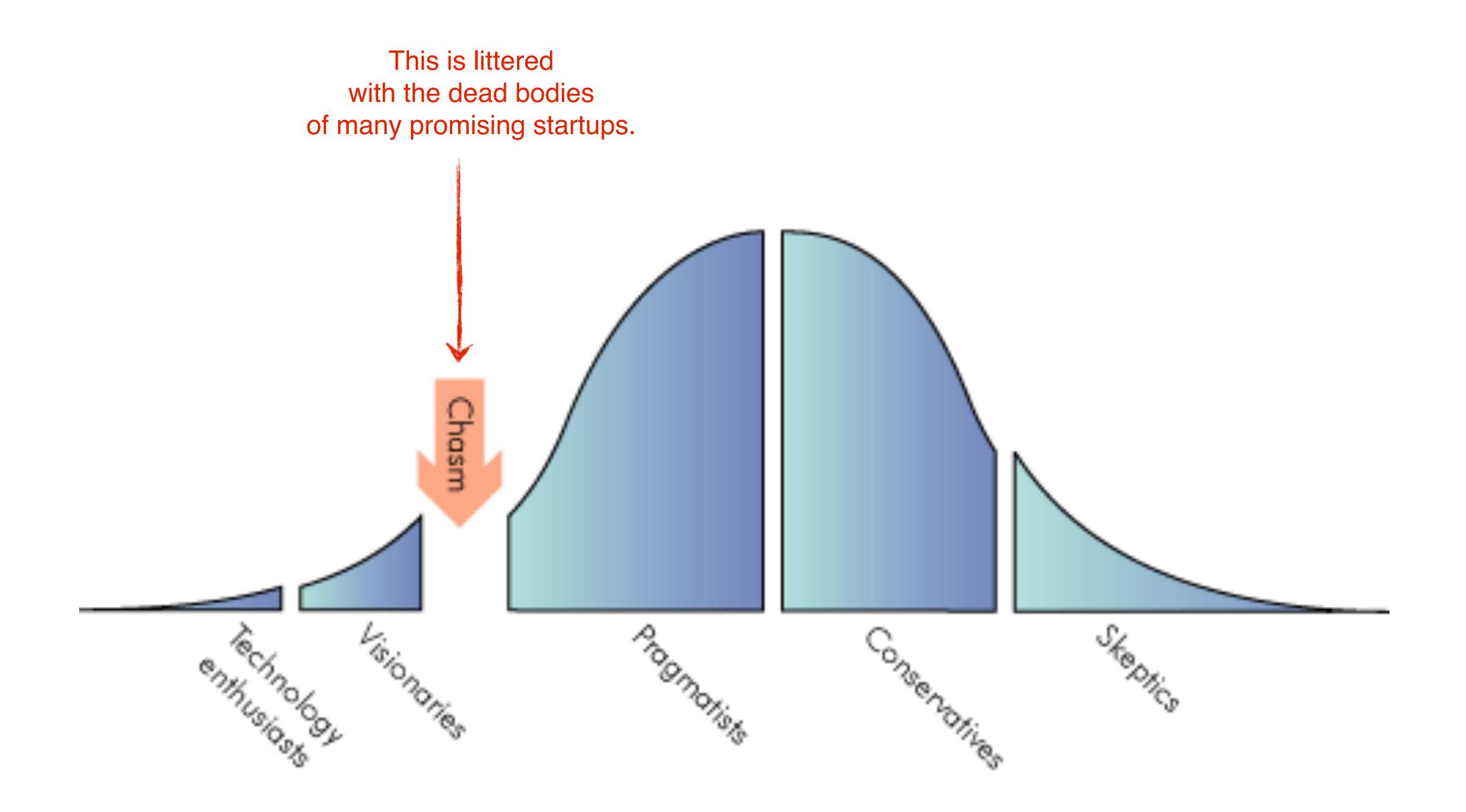
A BusinessWeek Bestseller

# CROSSAGATHE<

MARKETING AND SELLING DISRUPTIVE PRODUCTS TO MAINSTREAM CUSTOMERS



Copyright 2018, Bret Waters, Stanford University



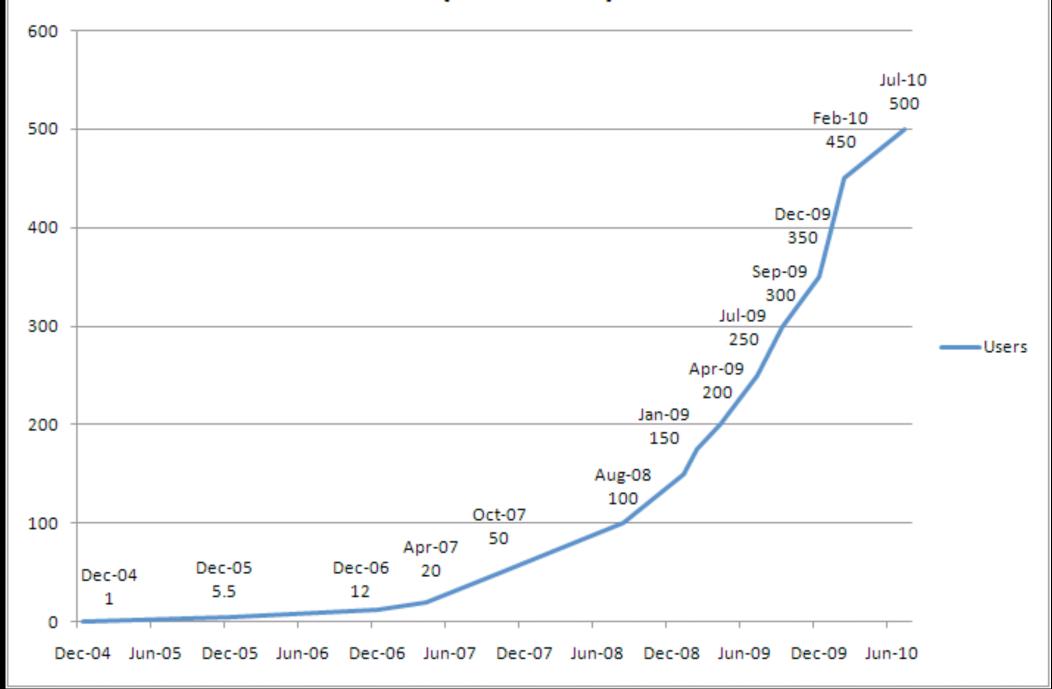
Copyright 2018, Bret Waters, Stanford University

# The marketer should focus on one group of customers at a time, using each group as a base for marketing to the next group.

**Geoffrey Moore** 

Crossing the Chasm

#### Facebook User Growth (In Millions)





- At launch was restricted to one university.
- Then to three universities.
- Then restricted to just .edu email addresses.
- Then targeted mass market.
- Now has >2 billion users.



# **Post-it Notes**



Adhesive invented in 1968, and initially marketed for bulletin boards. A few thousand units were sold.

Then re-launched launched as Post-its in 1977 and went nowhere. Product was slated to be killed.

**1978** sent free samples to secretaries at Fortune 500 companies.

Today, the product line generates \$3.7 billion in revenue, selling in 150 countries.









# BUS-217: Spring 2025 Getting from a startup idea to a launch-ready venture.

- <u>Reading Recs</u>
- <u>Resources</u>
- <u>LinkedIn Group</u>
- <u>Slack Workspace</u>
- <u>Support Alums!</u>

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 Week 1: Listen to the Waves. Week 2: Build something people want. Week 3: Draw the landscape. Week 4: Design an engine of growth. Week 5: Engineer an economic model. Week 6: Develop a capital strategy. Week 7: Frame a funnel.

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### BUS-217: WEEK 7 Frame A Funnel We need a scalable process for getting customers at a rational cost.

Sales, marketing, and brand-building are all subsets of one thing: getting and keeping customers. Ultimately, a venture has to be an engine that can acquire, satisfy, and monetize customers. The main reason startups die is simply an inability to attract enough customers at a rational cost (CAC > LTV). So let's avoid that by designing and building a customer acquisition process early. Like everything else in our BUS-217 process, we will build an "MVP" of our process first so that we can can learn, adjust, refine, and eventually optimize.

"The purpose of a business is to create and keep a customer."

-Peter Drucker

### Main Reading:

- <u>Marketing Your Startup.</u>
- <u>Personas</u>.
- <u>Start Marketing Now!</u>

### Other Reading:

- <u>The Name and Logo Dilemma</u>.
- <u>The iPod: Benefits, not features.</u>

### Case Study:

<u>Farmgirl Flowers</u>

### Assignment:

 What will the funnel look like for your venture? <u>Here's a blank</u> <u>diagram you can download as a</u> <u>PDF</u>.

### Founder Interview:

 Darren Powderly talks about founding and growing

# Start Marketing Now

## Free (And Nearly Free) Things You Can Do Right Now To Begin Your Startup Marketing Machine.

There are many benefits to starting marketing operations for your startup long before you are actually ready to start selling products and services. Customer acquisition always ends up being harder than you think it's going to be, so begin the process of building a marketing foundation now.

Here's my quick list of (nearly-free) things every startup should do, long before you are actually ready to start selling products and services:

**Landing Page.** Don't put off building your startup's website, thinking that you need time to develop content and hire a designer. Just get a quick landing page up! Use one of the many DIY platforms such as Wix, Squarespace, WordPress, etc. Get a nice photo for free from Unsplash, write a few sentences about your startup, and say *"Launching soon- sign up here to find out more!"*. While you're at it, make sure you install Google Analytics on your landing page. It's free. You can get all of this done in less than an hour.

Get on the Socials. It costs you nothing to create accounts for your startup on Facebook, Instagram, LinkedIn, Twitter, TikTok, etc. Start posting things that are relevant to the sort of customers your startup will be targeting, with links to your landing page. For almost all startups today, a social media presence is important for getting awareness.

Be in the news. As the founder of a new startup, you want to start building your personal brand around being an expert in the field. Write an interesting article on Medium and then post it to all your socials. Publish a LinkedIn article and share it with your network. Find online magazines that are looking for contributors and submit an article to them (here are the submission guidelines for Business Insider, BuzzFeed, Fast Company, TechCrunch, and the New York Times). Always make sure anything you publish has a link to your startup's landing page, of course. Also, get yourself signed up on <u>Help a Reporter Out</u> (<u>HARO</u>) — if a Wall Street Journal reporter is writing an article about your sector, you want them to contact you for a quote to include in the article!

Find out what people are searching for.Free tools such as Google Trends, Answer the Public, and UberSuggest will give you insight into what people are searching for online. This will help you to craft articles and posts that will align with current search traffic, plus it will give you market visibility that will help to inform all of your marketing efforts.

Be active in online communities. If you've developed a new brand of ice cream, you'll want to join all the different online groups for ice cream lovers. Check out Facebook Groups, Reddit, Slack groups, Quora, and find groups that are relevant to your venture. Join the conversation. It costs nothing, you'll learn a lot, and you'll develop leads that will end up being valuable for your startup.

HARO Queries for May 21, 2025 - Evening Edition Tex Duct Materia	🖿 Inbox - bretwaters at Gmail. 3:32 PM
To: Bret Waters	
This message is from a mailing list.	Unsubscribe
Struggling to keep up with HARO queries? While HARO doesn't yet offer built-in keyword alerts, there's a quick workaround. Sign up for a free account on <u>Featured.com</u> and <u>set up keyword alerts</u> to receive email notifications when relevant queries — including some HARO cross-posts — match your interests. It's a helpful short-term solution to make sure you never miss an opportunity.	
Sponsored	
Queries from Forbes, Next Avenue, Chewy and more!	
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General	
General 1) [X] Tips For Moms Returning To Work After A Career Break (Forbes)	
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12) Are you a business blogger in the U.S? (Scoop Business)

### 

### General

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### Health and Pharma

- Looking for a dermatologist to comment on SPF (Holland and Barrett)
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- Nurse Practitioner Expertise and Advice (NP Schools)
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### Business and Finance

- 9) How can lumberyards improve marketing on a budget? (HBSDealer)
- 10) Biggest Career Development Challenges/Opportunities Over Next 5-10 Years? (HR Daily Advisor)

# Founder-led Marketing

A strategy where a company's founder actively uses their personal brand, expertise, and connections to build brand awareness, drive engagement, and generate leads, often bypassing traditional marketing tactics.

It's about leveraging the founder's authority and authenticity to connect directly with the audience and build trust.



Start with Founder-Led Marketing.

efficient at customer acquisition.

Not all customers are created equal. 20% of your customers will drive 80% of your success. Learn to identify the most influential subset to focus on.

Find the trigger points that make someone look for a solution like yours.

Ultimately, the success or failure of your startup will distill down to one equation: CAC: LTV.

Small experiments lead to big things. Start now.

## Until PMF, prioritize learning. After PMF, marketing dollars will get much more

Stanford Continuing Studies BUS-217

### BUS-217 Recommended Reading List

blogs.

The Mom Test: How to talk to customers & learn if your business is a good idea when everyone is lying to you – an indispensable guide to how to correctly conduct Customer Development interviews.

Valley. Nice, easy read.

Four Steps to Epiphany Steve Blank's seminal work. If you want to read the background thinking behind The Lean Startup, this is it (warning: it's a bit dense and a bit hard to read – Eric Ries's book above distills the same concepts down into more readable form).

The Hard thing about Hard things. This book by Ben Horowitz is one of my favorites. Funny, profane, and insightful.

Here is some recommended reading you might enjoy. Many of the concepts presented in this course have been drawn from these influential books and

The Lean Startup This book by Eric Ries is the source of many of the concepts and terms that have become part of everyday conversations around Silicon

### Studies BUS-217

# BUS-217 Recommended Reading List

Here is some recommended reading you might enjoy. Many of the concepts presented in this course have been drawn from these influential books and blogs.

<u>The Mom Test: How to talk to customers & learn if your business is a good</u> idea when everyone is lying to you – an indispensable guide to how to correctly conduct Customer Development interviews.

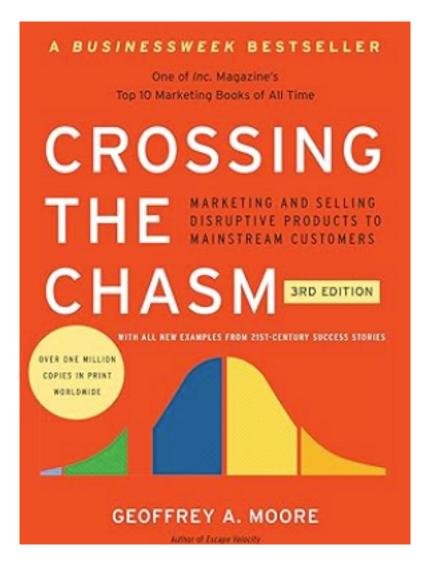
How to Wash a Chicken Despite the odd name, this is a terrific book on mastering business presentations, by the brilliant professor Tim Calkins of The Kellogg School of Management at Northwestern University. Just came out last year.

Make Elephants Fly Steven Hoffman runs Founders Space here in the Bay Area, and recently wrote this book on innovation and entrepreneurship. It's an easy read – you'll finish it in one airplane flight.

Crossing the Chasm A seminal book. Came out many years ago, but the concepts still hold. Potential investors are going to ask you how you plan to "Cross the chasm" and you better know what they are talking about!

The Tipping Point This is a personal favorite for mine. While not specifically about business, The Tipping Point by Malcolm Gladwell is a fascinating read, filled with insights that are applicable to marketing and communications for any business.

**Business Model Generation** Subtitled "A handbook for visionaries, game changers, and challengers" – this is a must-have if you are using (or want to understand) the business model

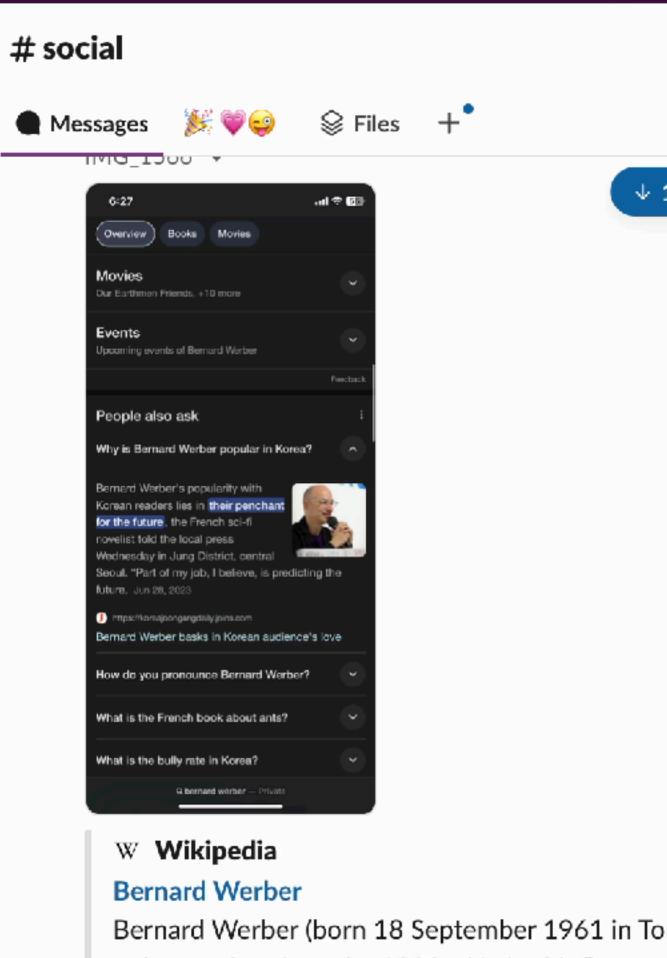




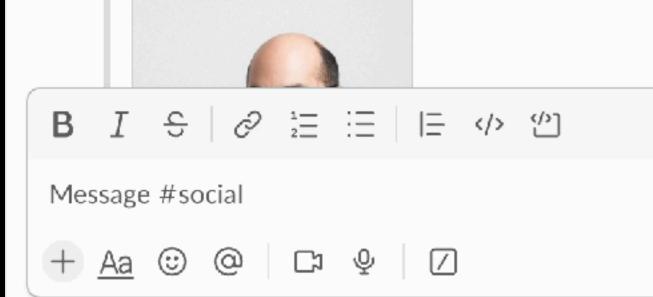








Bernard Werber (born 18 September 1961 in Toulouse) is a French science fiction writer, active since the 1990s. He is chiefly recognized for having written the trilogy Les Fourmis, the only one of his novels to have been published in English. This series weaves together philosophy, spirituality, science fiction, thriller, science, mythology and consciousness.





 $\blacktriangleright$   $\sim$ 

 $\psi$  1 new message

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# Our final session is next week.

- Take advantage of the fact that you have <u>one more</u> <u>week</u> to learn from your awesome classmates. Ping one of them this week and have a call and/or cup of coffee.
- The final session will be the best night of the entire course. Whether you are one of the semifinalists who pitch, or are just watching, you will learn so much.
- Feel free to bring a friend/spouse/kid into the classroom next week.

# Our final session is next week.

• The class website and Slack workpace will stay up for two weeks after our last class session, and then will be taken down.

• The private LinkedIn group will stay up forever (or until Elon Musk destroys the internet).

# If you are taking the course for a grade:

- If you are taking the class for a grade, you'll need to turn in a 3-minute pitch deck before our final class session.
- Even if you're not taking the class for a grade, you will find it to be a useful exercise and I'll be happy to give you feedback.
- The top five vote-getters tonight will present their 3-minute pitch on our final night together.



Copyright 2025 - Bret Waters, Stanford Continuing Studies

# Grand prize: One Million Dollars!\*



*Copyright 2025 - Bret Waters, Stanford Continuing Studies* 

## **ONE GRAND PRIZE WINNER**

# AYOFF



## The BUS-217 pitch contest. Spring 2025



# Tonght!

\*fake money

# 60-second pitches.

- Score each on a scale of 1-5. 5 = "I really want to hear more!"
- Write notes on your cheat sheet, and then enter your scores online (at the QR code) after you have watched them all.
  - Give yourself a 5. Because you were awesome.



## Every great entrepreneur has a nesting doll set of pitches.

## **Close the deal!**

## - 1 - Hour Meeting

## **3-Minute Pitch**

## 60-Second Pitch

## **1-Sentence**





# Things that might go into a 3-minute pitch deck:

•What problem are you solving? •Why does it matter? •What's your "secret sauce"? • How big is the opportunity? • How will you efficiently acquire customers? •What is your capital strategy?

- •Why are you <u>exactly the right entrepreneur for this venture?</u>
- •What does the current competitive landscape look like?
- This is not a definitive list every venture is different, every founder is different.



## A healthy startup opportunity.

### **Bret Waters**



### **Bret Waters** 3x Founder Kellogg MBA Lover of Tacos

### Eating junk food is killing people more than smoking, finds a study

TNN | Last updated on -May 6, 2019, 17:30 IST

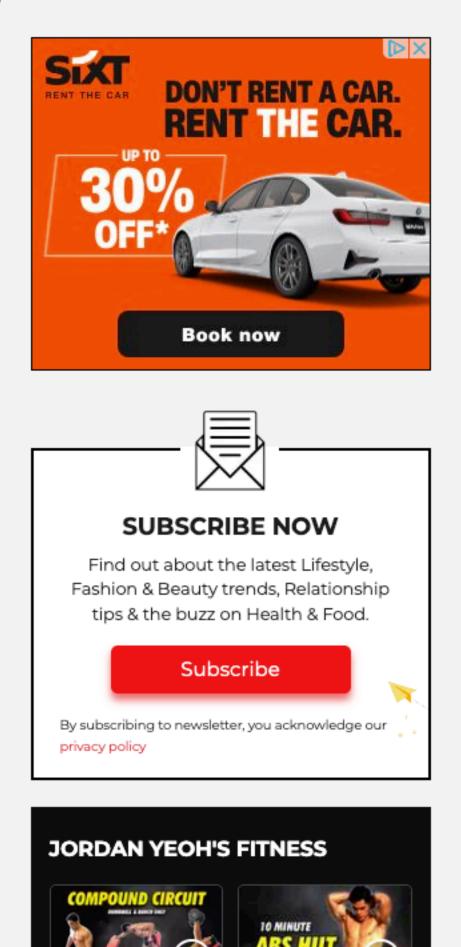




When it comes to following a healthy diet, smoking is considered to be one of the biggest evils risking our health. From the risk of developing cancer, cardiac complications, breathing difficulties and the danger of catching second-hand smoke, there is a very valid reason to say no to smoking.



Comments (6)

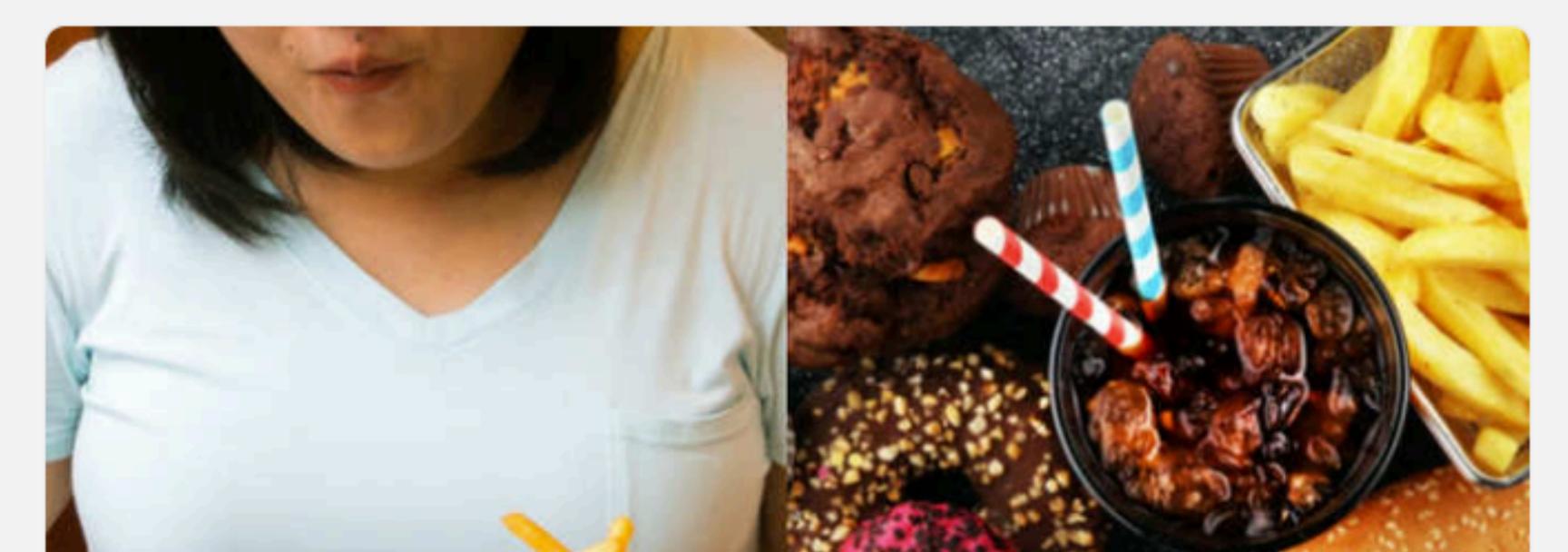


## Eating junk food is killing people more than smoking, finds a study

TNN | Last updated on -May 6, 2019, 17:30 IST

Share

01 /10 Are you living a healthy life?









## **Fast food kills - and we buy a lot of it. Americans spend \$300 billion/year on unhealthy fast food.**

"A fast food diet increase your chances of developing depression, cancer, type 2 diabetes, heart disease and other chronic conditions." -Cleveland Clinic.

"Over the past 50 years, the health of Americans has gotten worse, Today, eating processed foods and fast foods may kill more people prematurely than cigarette smoking". - National Institutes for Health

"The health benefits of a natural, plant-based diet have been established by numerous research studies" - Stanford School of Medicine

# There are so many ways to make tacos healthy:

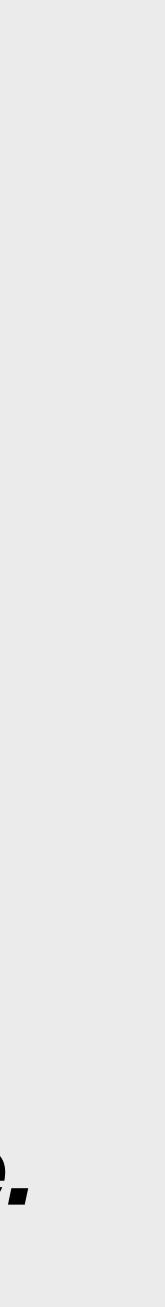
- Veggie fillings. • Gluten-free tortillas.
- Grilled tofu.
- Low-fat cheese.
- Fresh salsa.
- Heart-healthy fillings.

"Tacos are the most popular and versatile food in the world." - Anthony Bourdain.



# **Introducing Fitaco**, tacos that keep you fit.

## For busy people who want to eat healthy, Fitaco delivers delicious healthy tacos directly to your home or office.



FITACO

Vegan Delight

### **Today's Special Tacos**



2:22

Ψ1 Ψ1



Heart Healthy Veggie Delight Pure Goodess



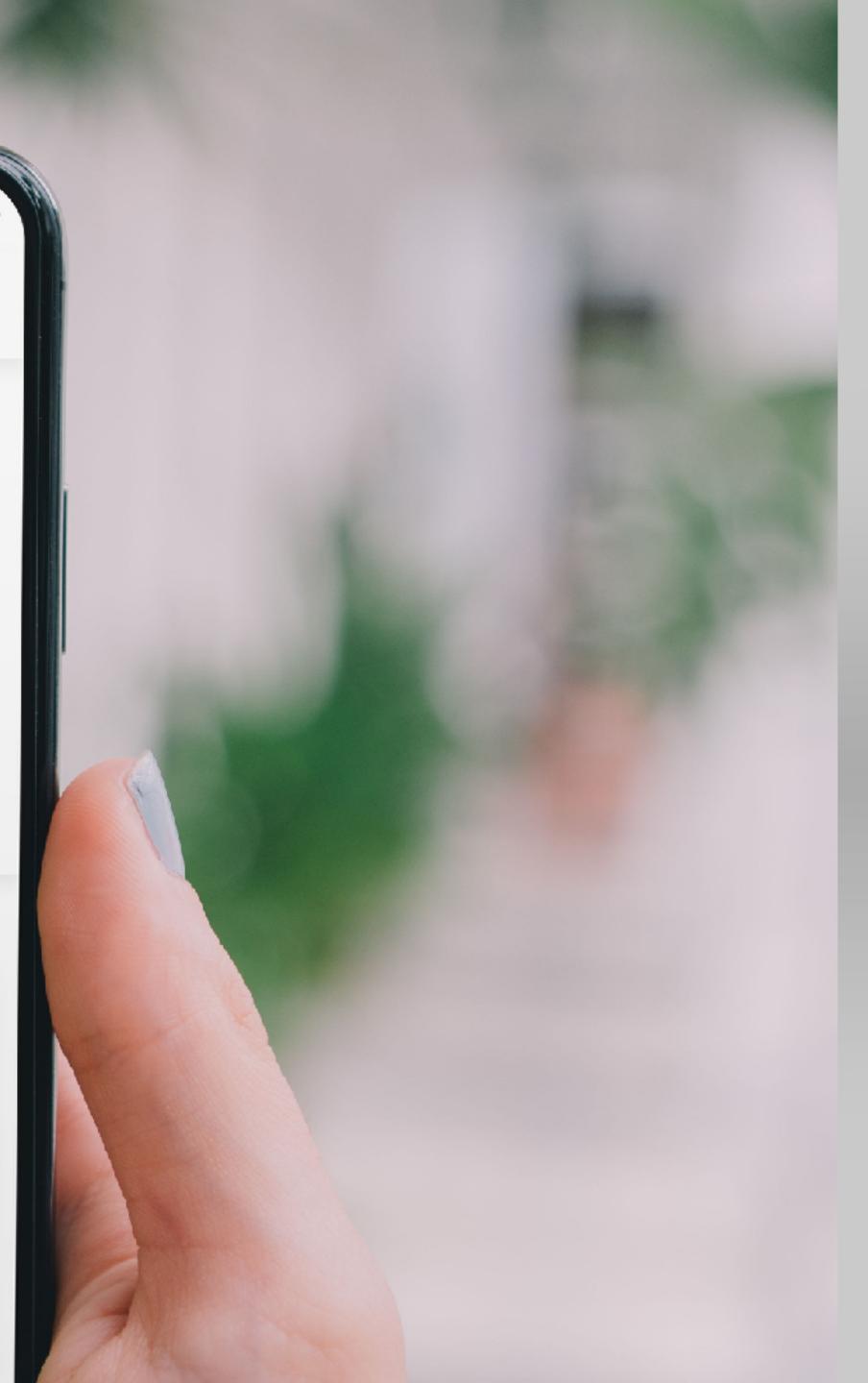
miriamy Ψ0

Healthy. Delicous. Delivered.



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Power Taco



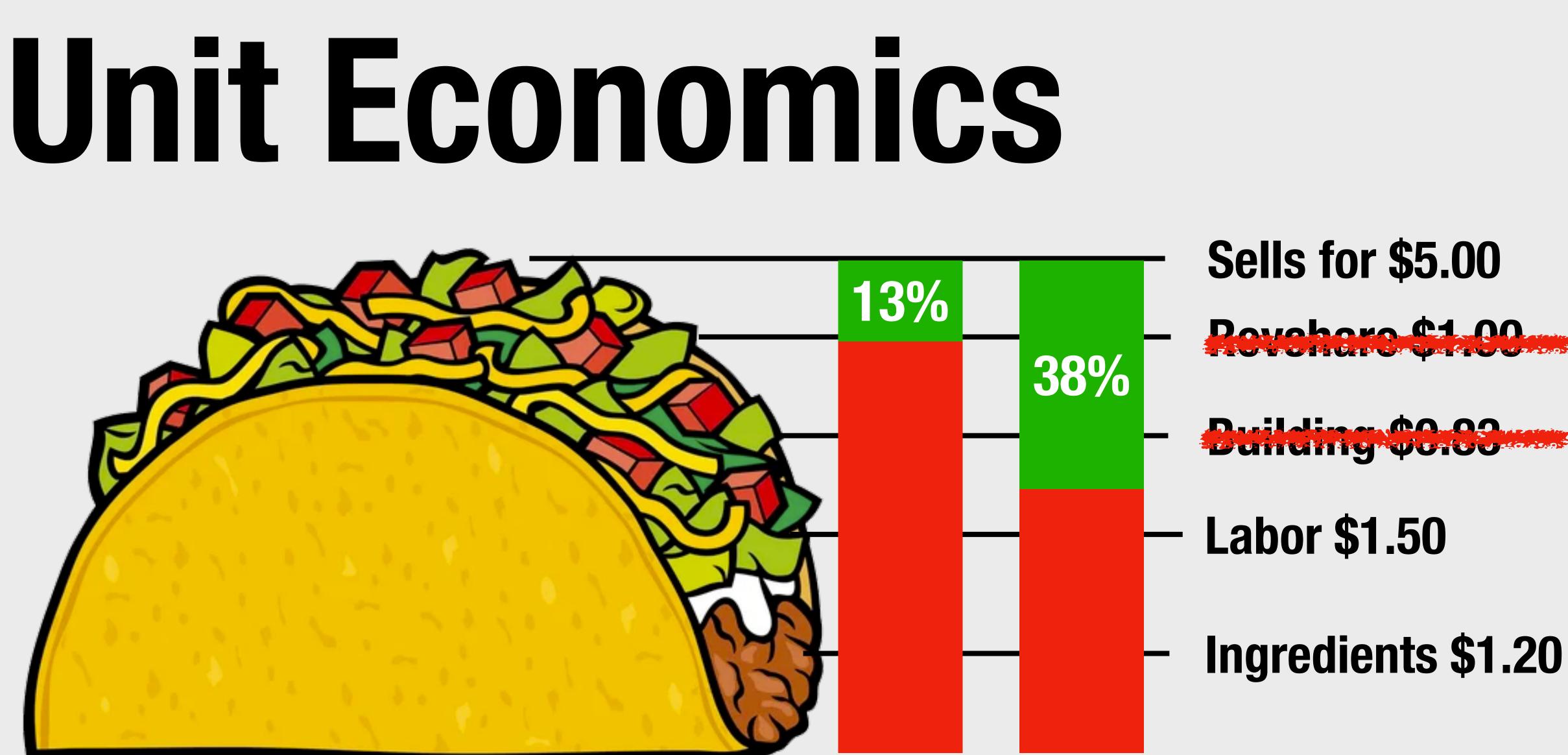




### **Inside each van is our proprietary Fitaco machine.** Your food arrives freshly-made and delicious.







### **Compelling Economics.** Our CAC to LTV ratio is almost as healthy as our food.



# • Our initial testing appear to indicate that we can get CAC to approx \$9.20

## •Our unit economics will yield a LTV of 5x that (\$46).



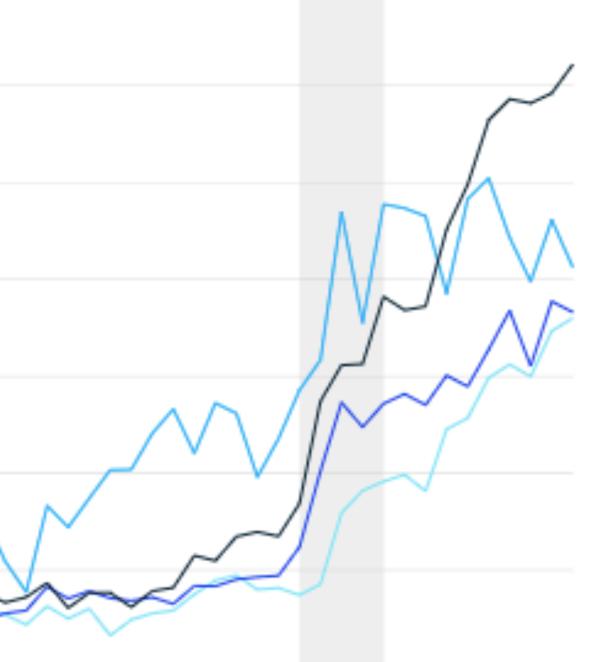


#### Since pandemic-related lockdowns started in March 2020, the growing fooddelivery business has spiked to new heights in the most mature markets.

Normalized 800 delivery-platform sales growth, index 700 (Jan 2018 = 100) 600 500 400 300 200 100 2020 2021 2018 2019

Source: Edison Trends

McKinsey & Company

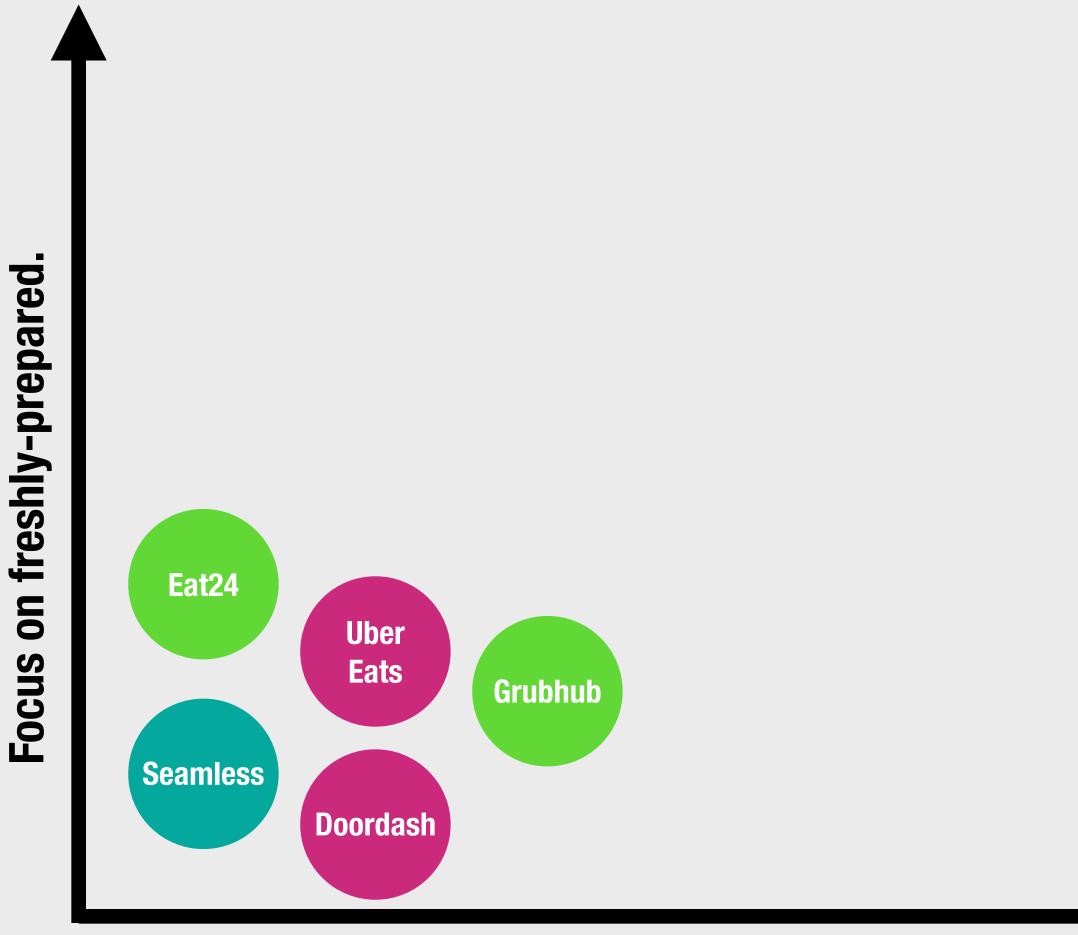


Canada	
Australia	

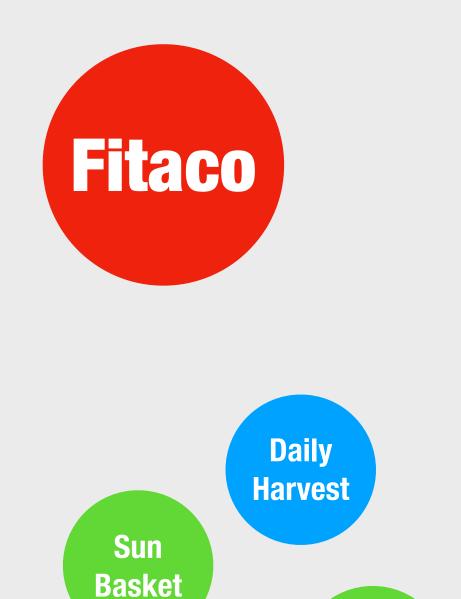
US

UK

### **Competitive Landscape** Fitaco is uniquely positioned as <u>freshly-prepared</u> and <u>healthy</u>.



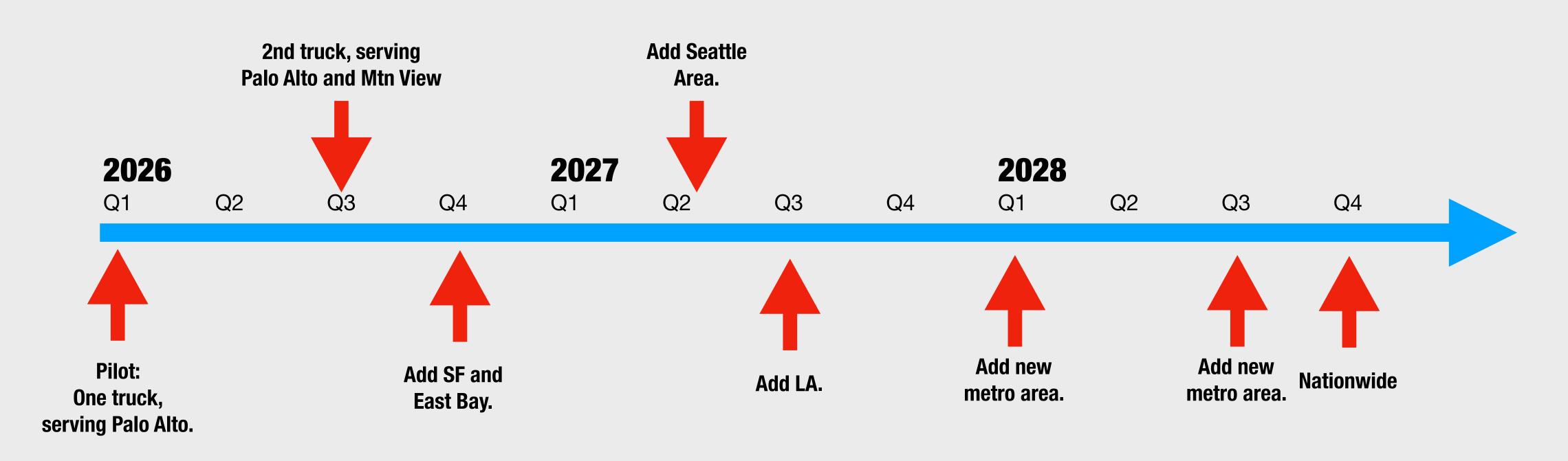
Focus on healthy foods with menu designed by a nutritionist.



**Thistle** 

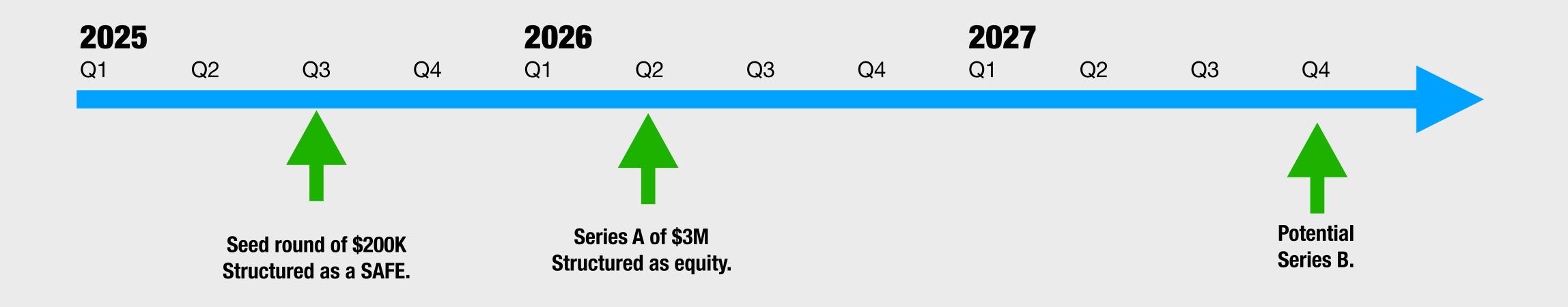


### **Smart Scaling** The Fitaco go-to-market plan.





#### **Capital Efficiency** Fitaco has a smart capital strategy.









For busy people who want to eat healthy, Fitaco delivers delicious healthy tacos directly to your home or office.

# Thank you.

We are looking for investors and partners who want to join our journey.

bret@fitaco.com



# Things that might go into a 3-minute pitch deck:

•What problem are you solving? •Why does it matter? •What's your "secret sauce"? • How big is the opportunity? • How will you efficiently acquire customers? •What is your capital strategy?

- •Why are you <u>exactly the right entrepreneur for this venture?</u>
- •What does the current competitive landscape look like?
- This is not a definitive list every venture is different, every founder is different.

### In the **#social channel for our final week:**

If you had a magic wand, what's the one thing you would do to make a positive impact on the world?

Thanks to Adbi for the idea!

